

 **ORTHOPAEDIC**  
SPECIALTY INSTITUTE  
MEDICAL GROUP OF ORANGE COUNTY

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August 31, 2018

To my Patients and Friends,

It is with mixed emotion that I inform you that I plan to retire at the end of this calendar year. It has been an honor and privilege to form and participate in the growth and development of OSI and Hoag Orthopedic Institute, and I am proud to have played a role in both. I truly believe that OSI represents one of the most impressive groups of musculoskeletal specialists anywhere in the world.

I plan to stop performing surgeries on September 30<sup>th</sup> and will continue to see patients until the end of December. I hope to be able to assist on surgeries being performed on my patients and make myself available to assist as needed for specific cases on an ongoing basis after the end of the year. I am leaving you in the hands of a remarkable group of talented, bright and caring sports medicine physicians at OSI who I know will treat you in a professional manner with kindness, compassion, integrity and respect.

I am looking forward to spending more time with my wife Judy and our daughter Ally and her family and pursuing other interests while I am still healthy and able. Over the past almost 40 years I have been blessed to be treated so well by my patients, and the physicians, physical therapists, and athletic trainers here and around the country and the world, and by the OSI staff. I am truly humbled by the kindness, respect, loyalty, and trust that you, my patients have shown over the years. I will miss working with all of you and I continue to appreciate your friendship and support.

With gratitude and respect,



Ben Rubin, M.D.